

# Van Lanschot Kempen N.V.

## Update

### Key Rating Drivers

**Niche Business Profile Drives Ratings:** Van Lanschot Kempen N.V.'s ratings are underpinned by its well-established, although niche, franchise in wealth management, asset management, and investment banking. The bank also has good asset quality and capitalisation, and a stable funding and liquidity profile. The ratings also factor in the bank's improved profit-generation capability from steadily increasing assets under management (AUM).

The Viability Rating (VR) is one notch below the 'a-' implied VR because the bank's business profile has a high influence on its rating. Van Lanschot operates with a high cost base, partly explained by its niche franchise, resulting in weaker earnings stability than that of peers with larger and more diversified AUM.

**Entrenched Wealth Management Franchise:** Van Lanschot's wealth management franchise is well-established but small in the Netherlands, and with adequate geographic diversification, particularly in neighbouring Belgium. Its asset management and investment banking businesses provide moderate revenue diversification. We expect Van Lanschot's recently improved execution record and capacity to develop its franchise to gradually lead to a more resilient through-the-cycle performance.

**Moderate Profitability:** Van Lanschot's ability to attract AUM inflows in recent years has resulted in an improvement to its profitability that, if sustained, would make it less vulnerable to cyclical performance swings. Its operating profit was stable, at 3.5% of risk-weighted assets (RWAs) in 1H23 (end-2022: 3.6%), following a very strong 2021 (4.8%), but it remains well above the 2018-2020 average of 1.8%. We expect the ratio to remain above 3% over 2023 and 2024, due to stronger revenue and disciplined cost management.

**Moderate Risk Profile:** We expect Van Lanschot to maintain a conservative risk appetite, given its focus on low-risk mortgage lending in the Netherlands. Underwriting standards for these loans are sound, consistent and based on affordability, resulting in good credit quality, which we expect to continue. Fitch expects other inherently higher-risk private banking relationship-related loans to continue to account for a low proportion of the loan book. Market and operational risks are moderate and well-managed.

**Sound Asset Quality:** Fitch expects Van Lanschot's credit quality to remain resilient to macroeconomic challenges, as low-risk and performing residential mortgage loans will continue to comprise the majority of the bank's loan portfolio. Its Stage 3 loans ratio was stable at 1.2% at end-June 2023 (end-2022: 1.1%) and we expect it to remain below 1.5% in the near term, which is line with higher-rated peers'.

**Strong Capitalisation:** Van Lanschot's risk-weighted capital ratios are solid, with a common equity Tier 1 (CET1) ratio of 18.9% at end-September 2023. We expect the bank to operate with a lower CET1 ratio as it will continue to expand and management aims to return excess capital to shareholders, although it should remain above the bank's target of at least 15% plus a 2.5% buffer for potential bolt-on acquisitions.

**Stable Funding and Liquidity:** Van Lanschot has some funding diversification, although it is primarily funded through its private banking customer deposits (end-June 2023: 82% of funding), which have good granularity.

Deposits fell to EUR11.2 billion by end-June 2023 (about -12% from end-2022), mostly due to private clients converting savings into higher-yielding AUM, resulting in a reduction of the liquidity buffer. However, liquidity remains sound, supported by a large buffer of cash and highly rated fixed-income securities that we expect to exceed 25% of assets over the short term.

### Ratings

Foreign Currency	
Long-Term IDR	BBB+
Short-Term IDR	F2

Viability Rating	bbb+
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Government Support Rating	ns
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### Sovereign Risk (Netherlands)

Long-Term Foreign-Currency IDR	AAA
Long-Term Local-Currency IDR	AAA
Country Ceiling	AAA

### Outlooks

Long-Term Foreign-Currency IDR	Positive
Sovereign Long-Term Foreign-Currency IDR	Stable
Sovereign Long-Term Local-Currency IDR	Stable

### Applicable Criteria

[Bank Rating Criteria \(September 2023\)](#)

### Related Research

[Global Economic Outlook \(December 2023\)](#)  
[Western European Banks Outlook 2024 \(December 2023\)](#)  
[Mortgage Market Index - Netherlands 2H23 \(November 2023\)](#)  
[Fitch Affirms the Netherlands at 'AAA'; Outlook Stable \(August 2023\)](#)  
[Fitch Revises Van Lanschot's Outlook to Positive; Affirms IDR at 'BBB+' \(June 2023\)](#)

### Analysts

Gary Hanniffy, CFA  
+49 69 768076 266  
[gary.hanniffy@fitchratings.com](mailto:gary.hanniffy@fitchratings.com)

Oceane Lefebvre  
+33 1 44 29 91 49  
[oceane.lefebvre@fitchratings.com](mailto:oceane.lefebvre@fitchratings.com)

## Rating Sensitivities

### Factors that Could, Individually or Collectively, Lead to Negative Rating Action/Downgrade

The Outlook on Van Lanschot's Long-Term IDR would be revised to Stable if Fitch believes that franchise development and profitability improvement would not be sustained. This would likely be reflected in a substantial slowdown of AUM inflows and a drop in operating profit to below 3% of RWAs.

Fitch believes a downgrade of Van Lanschot's ratings is unlikely, as reflected in the Positive Outlook. However, the ratings would most likely be downgraded on a greater-than-expected fall in its capitalisation, with the CET1 ratio decreasing to below 15% for a prolonged period. This could result from a greater risk appetite, material acquisitions, or substantial operational losses, which would also lead to a reassessment of the bank's risk profile.

A major weakening of the bank's liquidity buffer or evidence of diminished deposit franchise strength would also be negative for the ratings.

### Factors that Could, Individually or Collectively, Lead to Positive Rating Action/Upgrade

An upgrade would most likely arise from further franchise growth, particularly in wealth management with similar trends in inflows of AUM as observed over recent years, resulting in structural improvements to Van Lanschot's earnings stability and levels. We would upgrade the bank on a consistent record of operating profit of above 3% of RWAs, while maintaining its risk profile, and solid capital and liquidity buffers.

## Other Debt and Issuer Ratings

Rating level	Rating
Senior unsecured	BBB+/F2
Subordinated Tier 2	BBB-

Source: Fitch Ratings

Van Lanschot's Short-Term Issuer Default Rating (IDR) of 'F2' is the lower of the two options mapping to a 'BBB+' Long-Term IDR. This is because our 'a-' assessment of the bank's funding and liquidity is below the minimum 'a' expected for a Short-Term IDR of 'F1'.

Van Lanschot's long- and short-term senior unsecured debt ratings are at the same level as its IDRs. Fitch believes the default risk of the bank's senior unsecured debt is equivalent to the default risk implied by the IDR since senior unsecured obligations are viewed as having average recovery prospects.

The Tier 2 subordinated debt securities issued by Van Lanschot are rated two notches lower than its VR, reflecting Fitch's baseline notching for loss severity.

## Significant Changes from Last Review

### Resilient Environment for Banks Despite Weaker Economic Growth

The Dutch economy has slowed appreciably in 2023 from a cyclical peak. Fitch expects economic expansion in 2024 for the Netherlands to be slightly higher than in 2023, following strong, 4.4% growth in 2022. Tighter financing conditions quickly led to an adjustment in the housing market, although house prices have recovered in recent months, helped by limited supply, wage growth and a stabilisation of mortgage rates (although at a higher level). We have not seen any notable asset quality deterioration at our rated Dutch banks, given the sound domestic fundamentals and prevailing tight labour market conditions. However, we continue to see a risk of moderate pressure on banks' asset quality, mainly stemming from the most vulnerable SME and corporate borrowers.

The slowing growth is unlikely to damage the stable and well-developed Dutch economy and, thus, should not impair Dutch banks' capacity to generate good business volumes. We believe the operating environment score, at 'aa-/stable', reflecting a tight labour market, high household savings and ample fiscal room, has some headroom to absorb a weakening of the domestic economy. Fitch's neutral sector outlook for Benelux banks in 2024 incorporates our expectation of moderating but still healthy profitability, modestly deteriorating impaired loan ratios and overall stable funding and liquidity for Dutch banks.

### **AUM Growth Momentum Maintained**

Van Lanschot's AUM reached almost EUR118 billion at end-September 2023, driven by both net inflows (9M23: EUR3.6 billion; 9M22: EUR5.5 billion) and through the acquisition of Robeco's online investment platform (AUM: EUR4.7 billion) in July 2023. We expect full-year 2023 earnings to benefit from improved fee and commission income as a result of its larger AUM and better net interest income (NII) due to the higher rates environment. However, we believe the bank's NII to have peaked in 1H23 and to moderate from 2H23, reflecting increased pass-through rate on deposits and higher cost of wholesale funding.

The bank's CET1 ratio fell to 18.9% by end-September 2023 (end-June 2023: 21.6%) mainly due to capital distribution but it remained well above the bank's minimum requirement of 11.8% (including Pillar 2 guidance). We expect the ratio to decrease further in the near-term (in line with the bank's target ratio of at least 15% plus a 2.5% add-on for potential bolt-on acquisitions) but to remain commensurate with its moderate risk profile and sufficient to finance future growth.

## Ratings Navigator

### Van Lanschot Kempen N.V.

ESG Relevance:



Banks  
Ratings Navigator

	Operating Environment	Business Profile	Risk Profile	Financial Profile			Implied Viability Rating	Viability Rating	Government Support Rating	Issuer Default Rating
				Asset Quality	Earnings & Profitability	Capitalisation & Leverage				
		20%	10%	20%	15%	25%	10%			
aaa							aaa	aaa	aaa	AAA
aa+							aa+	aa+	aa+	AA+
aa							aa	aa	aa	AA
aa-							aa-	aa-	aa-	AA-
a+							a+	a+	a+	A+
a							a	a	a	A
a-							a-	a-	a-	A-
bbb+							bbb+	bbb+	bbb+	BBB+ Pos
bbb							bbb	bbb	bbb	BBB
bbb-							bbb-	bbb-	bbb-	BBB-
bb+							bb+	bb+	bb+	BB+
bb							bb	bb	bb	BB
bb-							bb-	bb-	bb-	BB-
b+							b+	b+	b+	B+
b							b	b	b	B
b-							b-	b-	b-	B-
ccc+							ccc+	ccc+	ccc+	CCC+
ccc							ccc	ccc	ccc	CCC
ccc-							ccc-	ccc-	ccc-	CCC-
cc							cc	cc	cc	CC
c							c	c	c	C
f							f	f	ns	D or RD

The Key Rating Driver (KRD) weightings used to determine the implied VR are shown as percentages at the top. In cases where the implied VR is adjusted upwards or downwards to arrive at the VR, the KRD associated with the adjustment reason is highlighted in red. The shaded areas indicate the benchmark-implied scores for each KRD.

## VR - Adjustments to Key Rating Drivers

The earnings & profitability score of 'bbb+' is below the 'a' implied category score due to the following adjustment reason: earnings stability (negative).

The capitalisation & leverage score of 'a' is below the 'aa' implied category score due to the following adjustment reason: historical and future metrics (negative).

## Financials

### Summary Financials

	30 June 2023		31 December 2022	31 December 2021	31 December 2020
	6 months - interim (USDm)	6 months - interim (EURm)	12 months (EURm)	12 months (EURm)	12 months (EURm)
	Unaudited	Unaudited	Audited - unqualified	Audited - unqualified	Audited - unqualified
<b>Summary income statement</b>					
Net interest and dividend income	126	116.2	151.6	148.4	151.8
Net fees and commissions	221	203.8	407.7	386.0	296.3
Other operating income	-2	-2.2	35.1	64.0	-5.3
Total operating income	345	317.8	594.4	598.4	442.8
Operating costs	266	244.7	446.4	423.5	387.9
Pre-impairment operating profit	79	73.1	148.0	174.9	54.9
Loan and other impairment charges	-2	-1.9	-7.7	-11.7	1.8
Operating profit	81	75.0	155.7	186.6	53.1
Other non-operating items (net)	-4	-3.7	-36.7	-8.1	1.1
Tax	21	19.5	34.7	34.7	4.4
Net income	56	51.8	84.3	143.8	49.8
Other comprehensive income	2	2.2	1.3	7.9	0.1
Fitch comprehensive income	59	54.0	85.6	151.7	49.9
<b>Summary balance sheet</b>					
<b>Assets</b>					
Gross loans	10,102	9,296.5	9,404.0	8,925.1	8,512.4
- Of which impaired	122	112.0	106.0	153.0	186.0
Loan loss allowances	41	37.9	40.0	49.5	64.1
Net loans	10,060	9,258.6	9,364.0	8,875.6	8,448.3
Interbank	161	148.4	108.2	71.3	210.6
Derivatives	516	475.1	549.6	252.9	376.7
Other securities and earning assets	3,182	2,928.1	3,276.1	2,800.1	3,449.5
Total earning assets	13,920	12,810.2	13,297.9	11,999.9	12,485.1
Cash and due from banks	2,242	2,063.3	3,141.8	3,714.2	2,227.8
Other assets	644	592.7	578.2	592.5	436.1
Total assets	16,806	15,466.2	17,017.9	16,306.6	15,149.0
<b>Liabilities</b>					
Customer deposits	12,157	11,187.7	12,726.2	11,729.6	10,141.1
Interbank and other short-term funding	360	331.7	372.0	100.3	91.8
Other long-term funding	1,767	1,626.6	1,528.1	1,991.5	2,051.7
Trading liabilities and derivatives	769	707.4	700.4	740.6	1,229.6
Total funding and derivatives	15,053	13,853.4	15,326.7	14,562.0	13,514.2
Other liabilities	282	259.2	308.8	335.3	278.7
Preference shares and hybrid capital	111	101.7	101.7	101.7	101.7
Total equity	1,360	1,251.9	1,280.7	1,307.6	1,254.4
Total liabilities and equity	16,806	15,466.2	17,017.9	16,306.6	15,149.0
Exchange rate		USD1 = EUR0.920302	USD1 = EUR0.937559	USD1 = EUR0.884173	USD1 = EUR0.821963

Source: Fitch Ratings, Fitch Solutions, Van Lanschot

## Key Ratios

	30 June 2023	31 December 2022	31 December 2021	31 December 2020
Ratios (%; annualised as appropriate)				
<b>Profitability</b>				
Operating profit/risk-weighted assets	3.5	3.6	4.8	1.3
Net interest income/average earning assets	1.8	1.2	1.2	1.2
Non-interest expense/gross revenue	78.1	77.2	74.3	90.2
Net income/average equity	8.3	6.6	11.2	4.0
<b>Asset quality</b>				
Impaired loans ratio	1.2	1.1	1.7	2.2
Growth in gross loans	-1.1	5.4	4.9	-1.7
Loan loss allowances/impaired loans	33.8	37.7	32.4	34.5
Loan impairment charges/average gross loans	0.0	-0.1	-0.1	0.0
<b>Capitalisation</b>				
Common equity Tier 1 ratio	21.6	20.6	23.7	24.3
Tangible common equity/tangible assets	6.3	5.8	6.2	7.3
Basel leverage ratio	6.6	5.7	6.3	7.4
Net impaired loans/common equity Tier 1	8.0	7.5	11.1	11.9
<b>Funding and liquidity</b>				
Gross loans/customer deposits	83.1	73.9	76.1	83.9
Liquidity coverage ratio	172.2	178.3	172.0	177.4
Customer deposits/total non-equity funding	81.4	83.7	81.0	77.3
Net stable funding ratio	147.8	158.1	163.0	161.8

Source: Fitch Ratings, Fitch Solutions, Van Lanschot

## Support Assessment

### Commercial Banks: Government Support

Typical D-SIB GSR for sovereign's rating level (assuming high propensity)	A+ to A-
Actual jurisdiction D-SIB GSR	ns
<b>Government Support Rating</b>	<b>ns</b>
<b>Government ability to support D-SIBs</b>	
Sovereign Rating	AAA/ Stable
Size of banking system	Negative
Structure of banking system	Negative
Sovereign financial flexibility (for rating level)	Neutral
<b>Government propensity to support D-SIBs</b>	
Resolution legislation	Negative
Support stance	Negative
<b>Government propensity to support bank</b>	
Systemic importance	Negative
Liability structure	Neutral
Ownership	Neutral

The colours indicate the weighting of each KRD in the assessment.

Higher influence Moderate influence Lower influence

### No Government Support

Van Lanschot's Government Support Rating of 'no support' is driven by Fitch's view that sovereign support for the bank, while possible, cannot be relied on. The EU's Bank Recovery and Resolution Directive and the Single Resolution Mechanism for eurozone banks provide a resolution framework under which it is likely that senior creditors will be required to participate in losses, if necessary, instead of or ahead of the bank receiving sovereign support.

## Environmental, Social and Governance Considerations

## FitchRatings Van Lanschot Kempen N.V.

Banks  
Ratings Navigator

## Credit-Relevant ESG Derivation

Van Lanschot Kempen N.V. has 5 ESG potential rating drivers

- ➔ Van Lanschot Kempen N.V. has exposure to compliance risks including fair lending practices, mis-selling, repossession/foreclosure practices, consumer data protection (data security) but this has very low impact on the rating.
- ➔ Governance is minimally relevant to the rating and is not currently a driver.

				Overall ESG Scale	
key driver	0	issues	5		
driver	0	issues	4		
potential driver	5	issues	3		
not a rating driver	4	issues	2		
	5	issues	1		

## Environmental (E)

General Issues	E Score	Sector-Specific Issues	Reference	E Scale		How to Read This Page ESG scores range from 1 to 5 based on a 15-level color gradation. Red (5) is most relevant and green (1) is least relevant.  The Environmental (E), Social (S) and Governance (G) tables break out the individual components of the scale. The right-hand box shows the aggregate E, S, or G score. General Issues are relevant across all markets with Sector-Specific Issues unique to a particular industry group. Scores are assigned to each sector-specific issue. These scores signify the credit-relevance of the sector-specific issues to the issuing entity's overall credit rating. The Reference box highlights the factor(s) within which the corresponding ESG issues are captured in Fitch's credit analysis.  The Credit-Relevant ESG Derivation table shows the overall ESG score. This score signifies the credit relevance of combined E, S and G issues to the entity's credit rating. The three columns to the left of the overall ESG score summarize the issuing entity's sub-component ESG scores. The box on the far left identifies some of the main ESG issues that are drivers or potential drivers of the issuing entity's credit rating (corresponding with scores of 3, 4 or 5) and provides a brief explanation for the score.
GHG Emissions & Air Quality	1	n.a.	n.a.	5		
Energy Management	1	n.a.	n.a.	4		
Water & Wastewater Management	1	n.a.	n.a.	3		
Waste & Hazardous Materials Management; Ecological Impacts	1	n.a.	n.a.	2		
Exposure to Environmental Impacts	2	Impact of extreme weather events on assets and/or operations and corresponding risk appetite & management; catastrophe risk; credit concentrations	Business Profile (incl. Management & governance); Risk Profile; Asset Quality	1		

## Social (S)

General Issues	S Score	Sector-Specific Issues	Reference	S Scale		Classification of ESG issues has been developed from Fitch's sector ratings criteria. The General Issues and Sector-Specific Issues draw on the classification standards published by the United Nations Principles for Responsible Investing (PRI) and the Sustainability Accounting Standards Board (SASB).  Sector references in the scale definitions below refer to Sector as displayed in the Sector Details box on page 1 of the navigator.
Human Rights, Community Relations, Access & Affordability	2	Services for underbanked and underserved communities; SME and community development programs; financial literacy programs	Business Profile (incl. Management & governance); Risk Profile	5		
Customer Welfare - Fair Messaging, Privacy & Data Security	3	Compliance risks including fair lending practices, mis-selling, repossession/foreclosure practices, consumer data protection (data security)	Operating Environment; Business Profile (incl. Management & governance); Risk Profile	4		
Labor Relations & Practices	2	Impact of labor negotiations, including board/employee compensation and composition	Business Profile (incl. Management & governance)	3		
Employee Wellbeing	1	n.a.	n.a.	2		
Exposure to Social Impacts	2	Shift in social or consumer preferences as a result of an institution's social positions, or social and/or political disapproval of core banking practices	Business Profile (incl. Management & governance); Financial Profile	1		

## Governance (G)

General Issues	G Score	Sector-Specific Issues	Reference	G Scale		CREDIT-RELEVANT ESG SCALE How relevant are E, S and G issues to the overall credit rating?
Management Strategy	3	Operational implementation of strategy	Business Profile (incl. Management & governance)	5		5 Highly relevant, a key rating driver that has a significant impact on the rating on an individual basis. Equivalent to "higher" relative importance within Navigator.
Governance Structure	3	Board independence and effectiveness; ownership concentration; protection of creditor/stakeholder rights; legal /compliance risks; business continuity; key person risk; related party transactions	Business Profile (incl. Management & governance); Earnings & Profitability; Capitalisation & Leverage	4		4 Relevant to rating, not a key rating driver but has an impact on the rating in combination with other factors. Equivalent to "moderate" relative importance within Navigator.
Group Structure	3	Organizational structure; appropriateness relative to business model; opacity; intra-group dynamics; ownership	Business Profile (incl. Management & governance)	3		3 Minimally relevant to rating, either very low impact or actively managed in a way that results in no impact on the entity rating. Equivalent to "lower" relative importance within Navigator.
Financial Transparency	3	Quality and frequency of financial reporting and auditing processes	Business Profile (incl. Management & governance)	2		2 Irrelevant to the entity rating but relevant to the sector.
				1		1 Irrelevant to the entity rating and irrelevant to the sector.

Unless otherwise disclosed in this section, the highest level of ESG credit relevance is a score of '3'. This means ESG issues are credit neutral or have only a minimal credit impact on the entity, either due to their nature or the way in which they are being managed by the entity. For more information on Fitch's ESG Relevance Scores, visit [www.fitchratings.com/esg](http://www.fitchratings.com/esg).



## SOLICITATION & PARTICIPATION STATUS

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