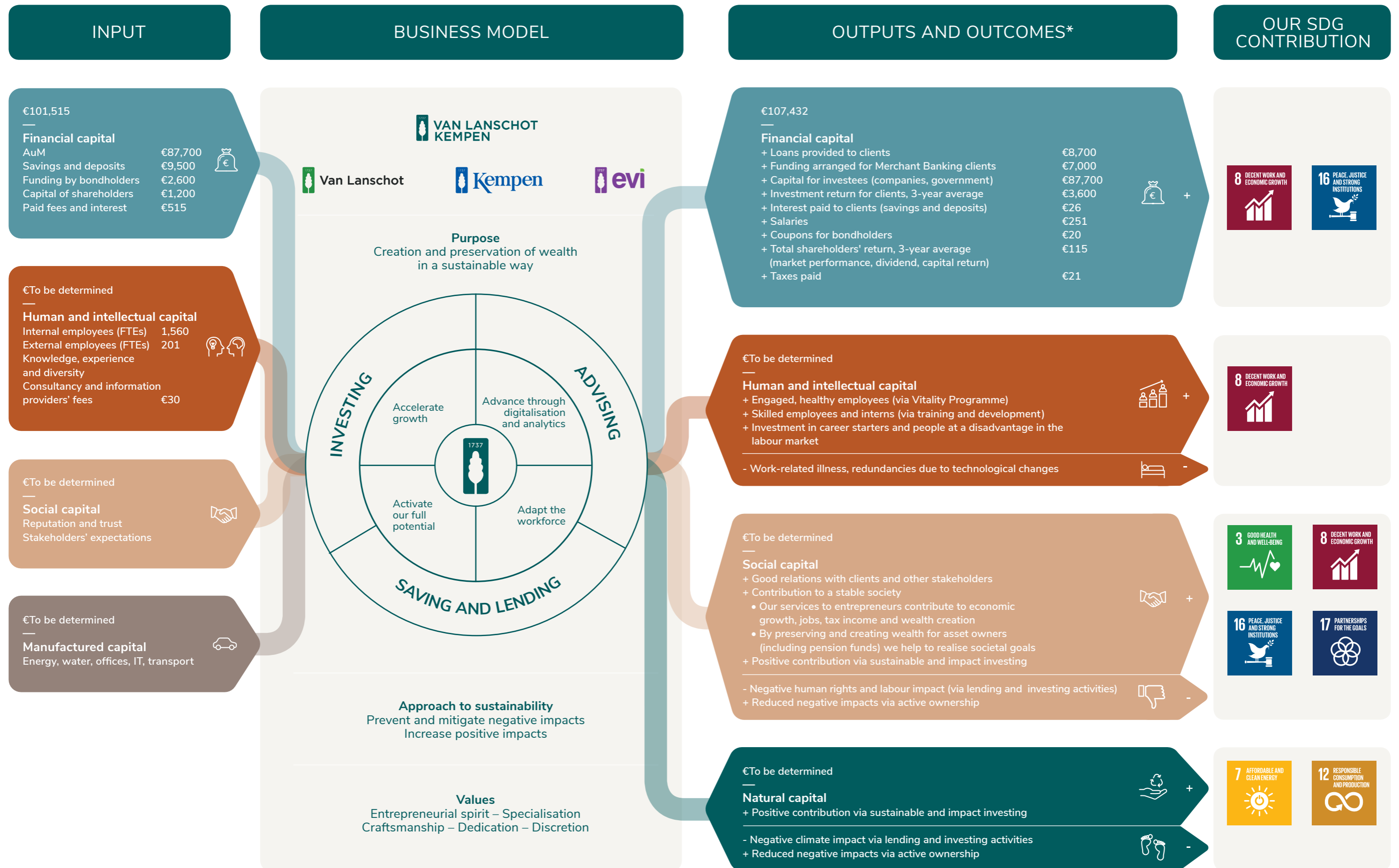


OUR VALUE CREATION



Amounts are in € millions unless otherwise stated

* For various stakeholder groups

+ Increase in capital - Decrease in capital

2019 figures